

LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Growth Public Schools

CDS Code: 34674390135343

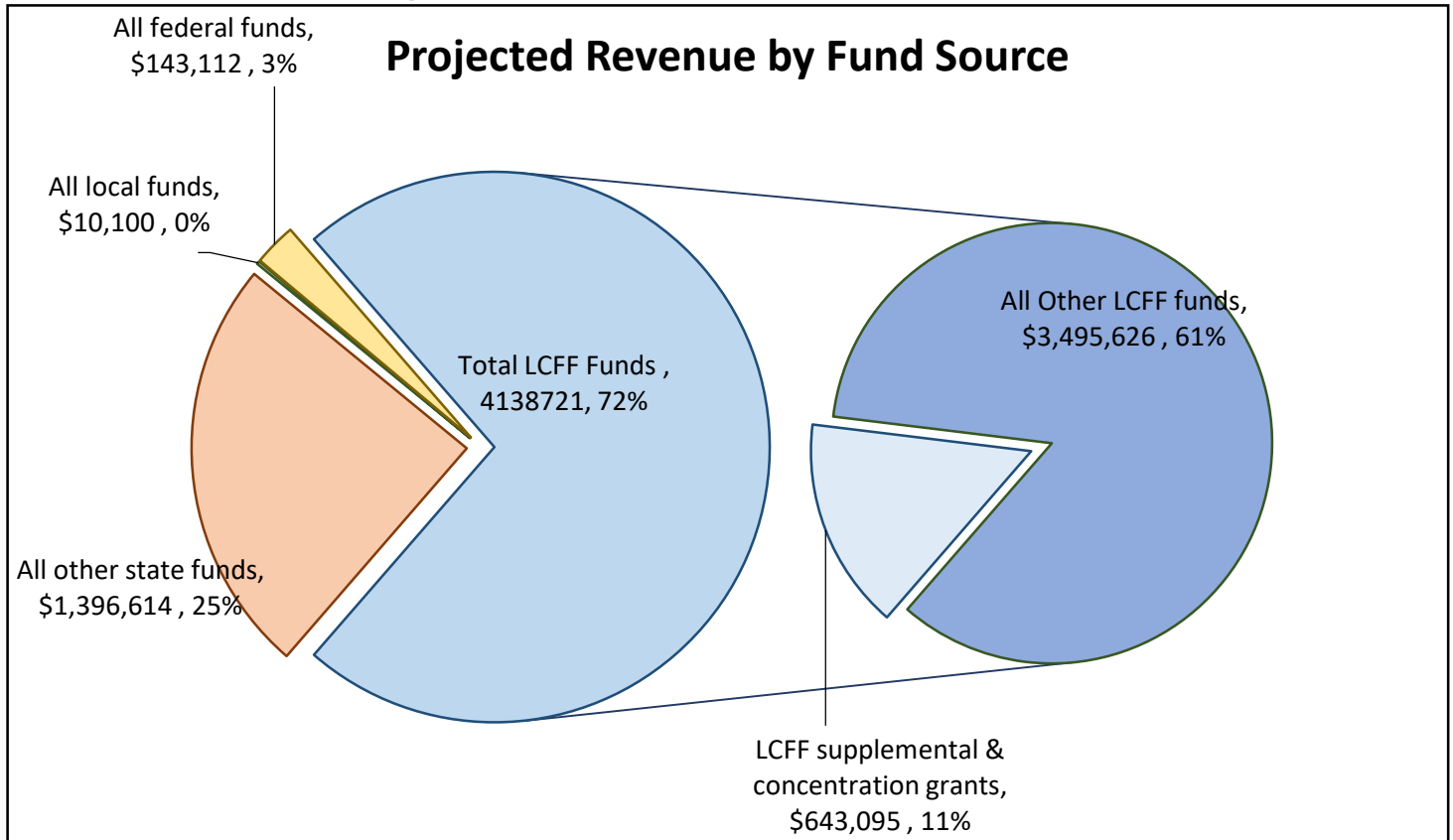
School Year: 2026-27

LEA contact information: Audria Johnson, Executive Director, ajohnson@growthps.org, 916-394-5007

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2026-27 School Year

Projected Revenue by Fund Source

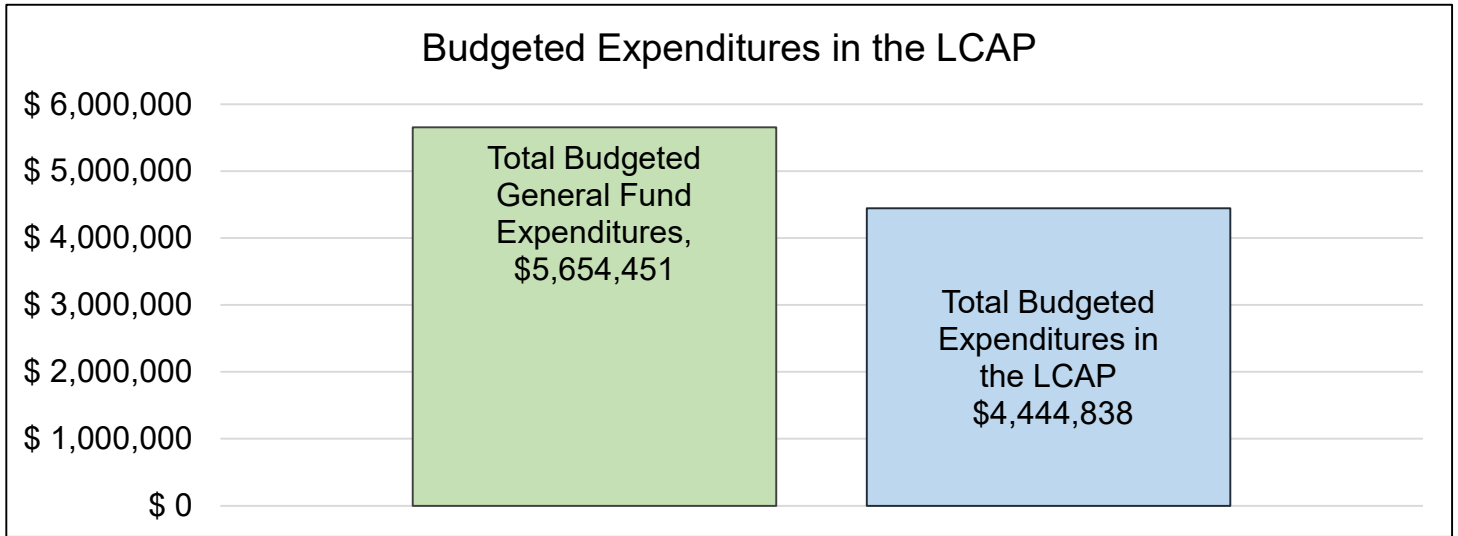


This chart shows the total general purpose revenue Growth Public Schools expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Growth Public Schools is \$5,688,547.00, of which \$4,138,721.00 is Local Control Funding Formula (LCFF), \$1,396,614.00 is other state funds, \$10,100.00 is local funds, and \$143,112.00 is federal funds. Of the \$4,138,721.00 in LCFF Funds, \$643,095.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Growth Public Schools plans to spend for 2026-27. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Growth Public Schools plans to spend \$5,654,451.00 for the 2026-27 school year. Of that amount, \$4,444,838.00 is tied to actions/services in the LCAP and \$1,209,613.00 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

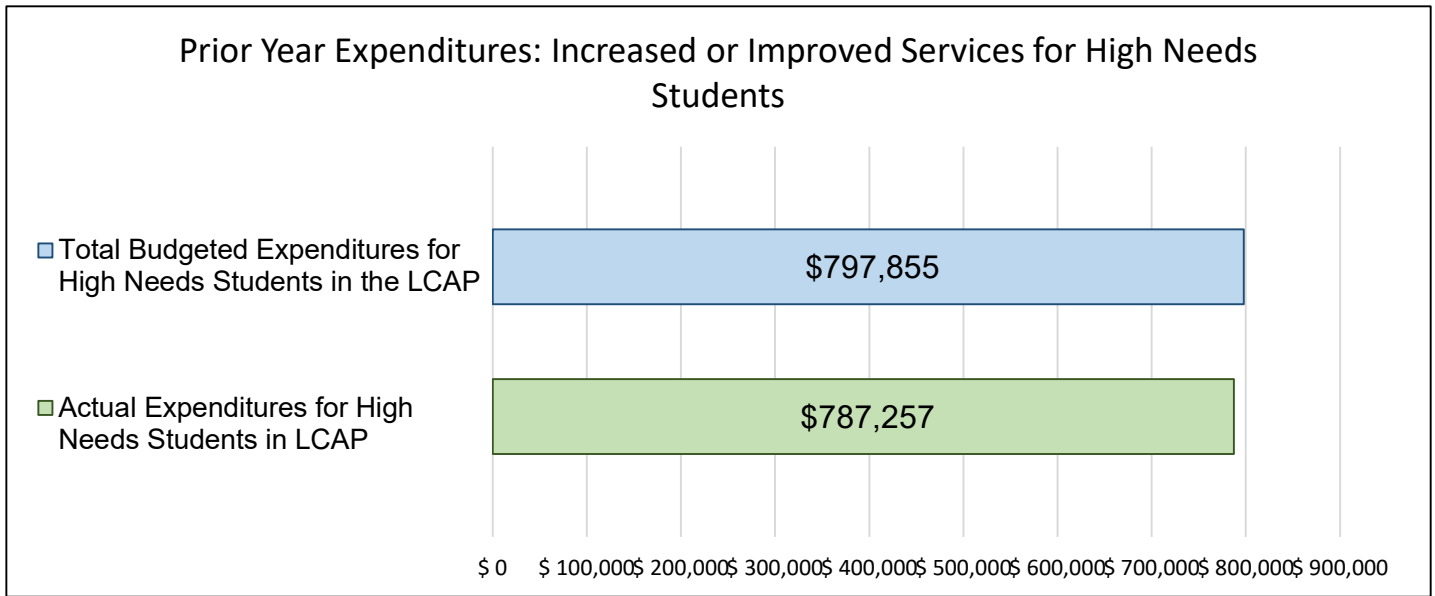
Utilities, internet, postage, oversight fees, back office services and administrative and operational salaries.

Increased or Improved Services for High Needs Students in the LCAP for the 2026-27 School Year

In 2026-27, Growth Public Schools is projecting it will receive \$643,095.00 based on the enrollment of foster youth, English learner, and low-income students. Growth Public Schools must describe how it intends to increase or improve services for high needs students in the LCAP. Growth Public Schools plans to spend \$766,254.00 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2025-26



This chart compares what Growth Public Schools budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Growth Public Schools estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2025-26, Growth Public Schools's LCAP budgeted \$797,855.00 for planned actions to increase or improve services for high needs students. Growth Public Schools actually spent \$787,257.00 for actions to increase or improve services for high needs students in 2025-26. The difference between the budgeted and actual expenditures of \$10,598.00 had the following impact on Growth Public Schools's ability to increase or improve services for high needs students:

All services were provided as planned. The difference is due to small variations in staffing costs over the course of the school year.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Growth Public Schools	Audria Johnson, Executive Director	ajohnson@growthps.org 916-394-5007

Plan Summary 2026-27

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Growth Public Schools (GPS) is a CA public school located in the La Riviera community of Sacramento. GPS opened its doors in the fall of 2017 providing on-site instruction for transitional kindergarten through 8th grade students. Today, GPS serves students coming from nearby areas to access the highly engaging, student-responsive educational program offered to each and every student.

Mission

Growth Public School’s mission is to be a diverse, connected, learner-driven community that prepares students emotionally, socially, and academically to blaze their own paths in a changing world.

Vision

We envision a school system where people come first. And as we strive to learn and grow as humans, we believe we will, in turn, develop a better world. Graduates will:

- Model successful habits for life.
- Excel at critical thinking and collaboration.
- Constantly strive for excellence.
- Be the builders, makers, entrepreneurs, and artists who create communities that change the world.

GPS seeks to enroll a student population that mirrors the demographics of the City of Sacramento and will make particular efforts to recruit lower income children to build an intentionally diverse school community.

GPS serves approximately 300 students with diverse needs and backgrounds. Numerically significant student groups include 61.3% Socioeconomically Disadvantaged, 18% English Learners, and 15% students qualify for special education services. Additionally, 54.7% of students identify as Hispanic or Latino, 16% White, 12.7% Two or More Races, 9.7% African American, and 5% Asian. The LCFF unduplicated percentage is approximately 64%.

To support attainment of described goals, GPS completes an annual comprehensive needs assessment of the entire school, including

- an analysis of verifiable state data and local performance data used to measure student outcomes as evidenced in the annual update portion of the Local Control and Accountability Plan (LCAP).

-meeting parents, classified staff, teachers and administrators to identify areas of opportunity for the students and groups of students who are not achieving standard mastery so they may provide input as to the strategies that will be implemented in the LCAP to address those areas of opportunity;

-a process for evaluating and monitoring the implementation and effectiveness of the LCAP actions and outcomes and the progress toward accomplishing the established goals with a specific focus on actions funded with supplemental funds.

The school does not qualify for Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

2025 CA Dashboard and Local Data Reflections

In terms of successes, Growth is proud of its .6% Suspension rate which places it in the Blue status category on the California Dashboard. The school has also maintained a 92.91% attendance rate. Additionally, Growth students performed at the Green status regarding English Learner Progress, with 63.5% of EL students making progress. This represents an increase of 21 percentage points from the prior year.

In addition, Growth is celebrating academic achievement and growth in both English Language Arts and Math on the California Dashboard. The school was awarded Yellow indicators in both subjects, and students improved by 10.4 points in ELA and 21.2 points in Math.

Required Actions for Lowest Performing 2023 CA Dashboard Indicators/Student Groups

Based on the 2023 CA Dashboard, the school has identified needs based on its Red Status regarding suspension rate and chronic absence rate for students with disabilities. We are addressing this with additional outreach to families about the importance of regular attendance. The school will also invest in better systems for tracking attendance and providing incentives for students with regular attendance.

Learning Recovery Emergency Block Grant (LREBG)

Growth does not have unexpended LREBG funds for the 2026-27 school year.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Not applicable

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Local Control and Accountability Plan

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Growth Public Schools is a single school LEA that is not eligible for comprehensive support and improvement.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Growth Public Schools is a single school LEA that is not eligible for comprehensive support and improvement.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Growth Public Schools is a single school LEA that is not eligible for comprehensive support and improvement.

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Parents	Parents and guardians are recruited to participate in advisory councils and attend public meetings where public comment can be made. Parents are encouraged to communicate via email, phone call, or in-person meetings with the administration and staff. Parents provide input at parent-teacher conference events, orientations, open house, and Get to Know GPS Events. Parents also complete the annual spring LCAP survey from May 18th-29th.
Teachers, administrators, and other school personnel	Teachers provide feedback during regular staff meetings and through an annual survey in May. An LCAP Ed Partner Engagement Session was held on April 6th, 2026. Principals, administrators provided feedback during 1:1 meetings, regular leadership team meetings and through an annual survey.
Students	Students provided feedback through informal conversations with teachers and staff. Teachers shared student feedback from these discussions with school leadership to inform plans.
Board	The board holds monthly open meetings that provide the public the opportunity for comment. Growth Public Schools promotes parent participation in public meetings and at public hearings through website and agenda postings. Translation is provided, as requested. The LCAP public hearing was held and the Board approved the LCAP on 6/22/26.
Advisory Council	The Parent Advisory Council meets monthly to inform the decision-making process. Parents (including parents of English Learners), classified staff, certificated staff and an administrator make up the council. The council discusses academic performance, supplemental services and areas to make improvements with federal funds as part of the School Plan included in the LCAP. The teachers, staff, students and parents also participate in an annual survey which provides feedback on the goals and services. The teachers, staff and administrators actively participate in the decision making process throughout the year and during LCAP workshops on the following dates: 11/12/26, 12/5/26, 3/11/26, and 4/17/26.
SELPA	Special Education staff and the SELPA are consulted about school wide goals throughout the year. GPS participates in all required SELPA meetings and fulfills all requirements.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Due to positive feedback from our educational partners, we are continuing with LCAP implementation as previously planned. We will address the feedback around specific needs through refinement of our current program, but these changes do not require any changes to the LCAP.

Goals and Actions

Goal 1

Goal #	Description	Type of Goal
1	Rigorous Learning Environment: GPS learners are engaged in a rigorous, heart-centered learning program, that supports the mastery of foundational skills, and fosters curiosity, creativity, innovation, critical thinking, and social-emotional development.	Broad

State Priorities addressed by this goal.

State Priorities met by this goal: Priority 1 Basic (appropriately credentialed teachers, access to standards-aligned materials); Priority 2 State Standards (implementation of all standards, use of assessment, ELPAC / CAASPP results); Priority 4 Pupil Achievement (ELPI, Reclassification rate); Priority 7 Course Access (Broad Course of Study).

An explanation of why the LEA has developed this goal.

In order to achieve our mission, students must have a strong foundation in academic skills and engage in heart-centered thematic project-based learning to become problem solvers, caring innovators, and creative change makers.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
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1.1	CAASPP ELA Distance from Standard (DFS) for all students and all significant subgroups Data Source: DataQuest	All Students: -44.8 EL: -78 SED: -61 SWD: -112.1 Asian: +5.5 Hispanic: -69.2 White: -7.3 Data Year: 2022-23	All Students: -17.4 EL: -46 SED: -34.5 SWD: -94.4 African American: -56.5 Asian: +1.1 Hispanic: -30.6 Two or More Races: -25.8 White: +9.7 Data Year: 2023-24	All Students: -7 EL: -47.9 SED: -19.6 SWD: -27.7 African American: -56 Asian: N/A Hispanic: -14.1 Two or More Races: -24.3 White: +45.6 Data Year: 2024-25	GPS will increase its DFS for all students and all significant subgroups in ELA until each is equal to or exceeds the state average	All Students: +37.8 EL: +30.1 SED: +41.4 SWD: +84.4 African American: Baseline unavailable Asian: N/A Hispanic: +55.1 Two or More Races: Baseline unavailable White: +52.9
1.2	CAASPP Math Distance from Standard (DFS) for all students and all significant subgroups Data Source: DataQuest	All Students: -64.7 EL: -79.3 SED: -81.1 SWD: -143.8: Asian: -31 Hispanic: -76.5 White: -38.4 Data Year: 2022-23	All Students: -57.8 EL: -82.3 SED: -77 SWD: -126.3 African American: -89.7 Asian: -24.2 Hispanic: -69 Two or More Races: -71.8 White: -33.7 Data Year: 2023-24	All Students: -36.6 EL: -72.2 SED: -51.8 SWD: -78.2 African American: -76.2 Asian: N/A Hispanic: -35.9 Two or More Races: -52.4 White: -14.7 Data Year: 2024-25	GPS will increase its DFS for all students and all significant subgroups in Math until each is equal to or exceeds the state average	All Students: +28.1 EL: +7.1 SED: +29.3 SWD: +65.6 African American: Baseline unavailable Asian: N/A Hispanic: +40.6 Two or More Races: Baseline unavailable White: +23.7
1.3	CA Science Test (CAST) % meeting/exceeding standard Data Source: Dataquest	All Students: 20.69% SED: 23.81% Hispanic: 15.38% Data Year: 2022-23	All Students: 13.04% SED: Fewer than 11 students tested Hispanic: Fewer than 11 students tested Data Year: 2023-24	All Students: 22.2% SED: 21.4% Hispanic: 17.4% Data Year: 2024-25	For all students and all significant subgroups GPS will increase the percentage who meet or exceed standard in Science until it reaches the state average	All Students: +1.51% SED: -2.41% Hispanic: +2.02%

1.4	% of students meeting iReady growth targets in Reading and Math Data Source: iReady	Math: 61.4% Reading: 52.8% Data Year: 2023-24	Math: 57% Reading: 52% Data Year: 2024-25	Math: 44% Reading: 36% Data Year: 2025-26	For all students and all significant subgroups, GPS will show an average of one year of growth in Reading and Math	Math: -17.4% Reading: -16.8
1.5	% of EL students showing progress on the ELPAC Data Source: CA Dashboard	42.4% of students making progress Data Year: 2022-2023	42.5% of students making progress Data Year: 2023-2024	63.5% of students making progress Data Year: 2024-2025	ELPI for GPS will increase until it reaches the state average	+21%
1.6	EL reclassification rate Data Source: DataQuest	15% Data Year: 2022-23	11% Data Year: 2023-24	13% Data Year: 2024-25	All students scoring level 4 on the prior year's ELPAC will be reclassified	+2%
1.7	% of students with access to, and enrolled in, a broad course of study that includes VAPA, PE, Health, in addition to core content areas. Data Source: Local Indicators	100% Data Year: 2023-24	100% Data Year: 2024-25	100% Data Year: 2025-26	100%	Maintained

Goal Analysis for 2025-26

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall the actions designed to support achievement of the goal were implemented as planned.

Successes with the action implementation process include that Growth has made a successful transition to iReady; teachers are able to use the data garnered from the program to inform instruction. Additionally, our English Language Development program has been providing effective interventions for students. Also, our Special Education program has cultivated an excellent reputation in the community; students are thriving.

Some challenges with implementation this year include that there is an ongoing teacher shortage which has caused staffing challenges. Additionally, while i-Ready has been an overall success, there are always challenges related to implementing new assessments. Finally, we continue to seek ways to support our TK and Kindergarten students; their socialization was highly impacted by COVID.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between budgeted expenditures and estimated actuals for this goal.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The effectiveness of GPS's actions towards implementing a high-quality instructional program (1.1-1.3) is demonstrated by all students having access to a broad course of study.

The English Language Development action has demonstrated effectiveness with 63.5% of English learners making progress or maintaining at the highest level on the ELPAC in 2024-25, nearly matching the overall state average, and an 13% EL reclassification rate.

The Special Education action has demonstrated effectiveness with the average distance from standard on the ELA and Math CAASPP for students with disabilities increasing by 66 and 78 points respectively. GPS will continue to provide specialized academic supports aligned with students' IEPs to ensure continued progress.

The effectiveness of the overall instructional program, including interventions, has been demonstrated by elevated CAASPP scores for all students and the majority of subgroups.. This is only the fourth year of CAASPP data for GPS students because the last regular testing year for CAASPP was in 2018-19 when we did not yet have a third grade class, and students do not begin CAASPP testing until 3rd grade. The CA Dashboard shows GPS with a yellow status level for both Math and ELA. We will continue to fortify our academic intervention supports in order to best identify and address students who are struggling.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Metric 1.4 has shifted from utilizing NWEA MAP to iReady in order to assess growth targets in reading and math.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Standards-aligned instruction	GPS ensures that all students are provided Instruction using project-based, standards-aligned thematic units <ul style="list-style-type: none">• Core curriculum – research, pilot and implement high-quality, standards-based curriculum adopted with critical teacher input- EL Education (ELA with embedded history and science) TK-8 and TK-8 Math - Adopted Illustrative Math• Supplemental online instructional resources—iReady	\$1,465,288	N

1.2	Professional Development and Instructional Coaching	<p>We will provide Professional Development and Instructional Coaching for all of our teachers including:</p> <p>Professional Development</p> <ul style="list-style-type: none"> i. Leadership development on establishing systems to make real-time, data-informed decisions for individual students; staff training on data-driven instruction ii. ELD supports <ul style="list-style-type: none"> 1) ELD Framework and Standards 2) ELD Curriculum and Resources 3) Integrated ELD 4) Designated ELD 5) SDAIE 6) Intervention 7) Vocabulary Scaffolding iii. Special Education <ul style="list-style-type: none"> 1) Best Practices for Co-teaching and collaboration in specialized academic instruction 2) Verbal de-escalation strategies for all teachers and staff iv. SEL <ul style="list-style-type: none"> 1) Compass and Circles Practices 2) Restorative Practices in classroom v. Culturally competent teaching/Diversity, Equity and Inclusion (DEI) vi. Technology—SIS, Gradebook, assessments, and curriculum tools vii. Pedagogy - best practices <ul style="list-style-type: none"> 1) student work analysis and planning 2) instructional strategies <p>Teacher Coaching</p> <p>Instructional coach supports TK-8 ELA teachers and Principal TK-8 Math. Implement a consistent teacher coaching and development system that includes both formal and informal observation and feedback for every classroom teacher, and regular review of student data.</p> <ul style="list-style-type: none"> 1) scope and sequence/long term plan and lesson plan review 2) class observations and feedback 3) student work analysis 4) Reviewing assessment data 	\$316,361	Y
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1.3	Data Driven Instruction	<p>Teachers will use the results of assessments to create leveled reading and math groups. Groups are flexible and adjusted after assessments and as needed throughout the year. This structure allows teachers to provide small group instruction that accelerates learning for all students.</p> <ul style="list-style-type: none"> ● iReady and curriculum assessments ● EL Skillsblock to plan for students in need of reading intervention 	\$98,150	N
1.4	English Language Development	<p>GPS provides a structured English Immersion program for English learners to acquire English using the following supports: ELD Instruction:</p> <ul style="list-style-type: none"> - Sheltered instruction - Pre-teaching vocabulary - Specifically teaching Academic English - Reading support groups - Increasing production - Small group support - Designated ELD teacher to provide instruction at each level --1 FTE staff member to support designated ELD- pull out intervention <p>ELD Professional Development for teachers and associate teachers on the following topics:</p> <ul style="list-style-type: none"> - ELD Framework and Standards - ELD Curriculum and Resources - Integrated ELD/Designated ELD - SDAIE - Intervention 	\$178,183	Y
1.5	Special Education	<p>Specialized academic instruction with options on the continuum of services including:</p> <ul style="list-style-type: none"> ● General Education class without Resource support ● General Education Class with Pull-out Resource ● General Education class with Push-in/consult support <p>Additional services include:</p> <ul style="list-style-type: none"> ● Speech and Language ● Occupational Therapy ● Physical Therapy ● Behavior Support ● Counseling 	\$474,194	N

1.6	Interventions	<p>Interventions for Struggling Students</p> <ul style="list-style-type: none"> ● Response to Intervention Program <ul style="list-style-type: none"> ○ Tier 1: all students are assigned to leveled reading and math groups based on assessment data. Groups are flexible and adjusted after assessments and as needed throughout the year. This structure allows teachers to provide small group instruction that accelerates learning for all students. ○ Tier 2: students identified for additional intervention are assigned to small-group and one-on-one lessons with associate teachers in frequency according to their needs. ○ Tier 3: SST process to develop a personalized plan of support that may include Reading Intervention support through the Orton-Gillingham approach to literacy instruction. The Orton-Gillingham intervention program provides a 6-week cycle of literacy intervention with a pre-and post-assessment. ● Before- and after-school program ● Personalized learning plans for each student for daily independent work ● Curriculum- EL Skillsblock 	\$304,829	Y
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Goal 2

Goal #	Description	Type of Goal
2	GPS students and team members thrive in a commitment-based community, grounded in authentic connections with one another, focused on diversity, equity, and inclusion, and being open, curious, and committed to learning and excellence.	Broad

State Priorities addressed by this goal.

State Priorities met by this goal: Priority 1 Basic Conditions of Learning (safe facilities); Priority 5: Pupil Engagement (attendance, chronic absenteeism rates, dropout rates); Priority 6: School Climate (suspension, expulsion).

An explanation of why the LEA has developed this goal.

Students must have a physically and emotionally safe space to learn. We engage all of our students in learner and heart-centered education to dismantle the systemic inequities in education and ensure all students have access to an exceptional education.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
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2.1	<p>Student survey: % of students who respond with agree or strongly agree to the prompt, "I feel safe and invested in GPS"</p> <p>Data Source: Local Data</p>	<p>80%</p> <p>Data Year: 2023-24</p>	<p>93%</p> <p>Data Year: 2024-25</p>	<p>N/A</p>	<p>Increase the percentage annually until it reaches at least 90%</p>	<p>N/A</p>
2.2	<p>Teacher Survey: % of staff who respond with agree or strongly agree to the prompt, "GPS is a safe place for students and staff"</p> <p>Data Source: Local Data</p>	<p>91%</p> <p>Data Year: 2023-24</p>	<p>100%</p> <p>Data Year: 2024-25</p>	<p>96%</p> <p>Data Year: 2025-26</p>	<p>Increase the percentage annually until it reaches at least 90%</p>	<p>+5%</p>
2.3	<p>Teacher Survey: % of staff who respond with agree or strongly agree to the prompt, "I feel connected to GPS."</p> <p>Data Source: Local Data</p>	<p>96%</p> <p>Data Year: 2023-24</p>	<p>100%</p> <p>Data Year: 2024-25</p>	<p>100%</p> <p>Data Year: 2025-26</p>	<p>Increase the percentage annually until it reaches at least 95%</p>	<p>+4%</p>
2.4	<p>Average Daily Attendance</p> <p>Data Source: CALPADS P2</p>	<p>93.3%</p> <p>Data Year: 2023-24</p>	<p>92.91%</p> <p>Data Year: 2024-25</p>	<p>92.91%</p> <p>Data Year: 2025-26</p>	<p>Increase the percentage annually until it reaches at least 94%</p>	<p>Maintained</p>

2.5	Chronic Absence Rate for all students and all significant subgroups Data Source: CA Dashboard	All Students: 28.7% EL: 22.6% SED: 35.5% SWD: 43.2% African American: 25% Asian: 15.8% Hispanic/Latinx: 32.9% White: 29.2% Two or More Races: 13.6% Data Year: 2022-2023	All Students: 20.3% EL: 18.3% SED: 24.7% SWD: 28.3% African American: 16.7% Asian: 5.9% Hispanic/Latinx: 23% White: 19% Two or More Races: 19.4% Data Year: 2023-2024	All Students: 26.2% EL: 23.5% SED: 31.4% SWD: 34.8% African American: 32.3% Asian: 6.3% Hispanic/Latinx: 28.1% White: 22.6% Two or More Races: 24.4% Data Year: 2024-2025	GPS will show a decrease in the percentage of chronically absent students, both schoolwide and for all significant subgroups until it reaches or is lower than the state average	All Students: -2.5% EL: +.9% SED: -4.1% SWD: -8.4% African American: +7.3% Asian: -9.5% Hispanic/Latinx: -4.8% White: -6.4% Two or More Races: +10.8%
2.6	Suspension rate for all students and all significant subgroups Data Source: CA Dashboard	All Students: 2.1% EL: 0% SED: 3.6% SWD: 6.8% African American: 0% Asian: 0% Hispanic/Latinx: 1.4% White: 4.6% Two or More Races: 4.5% Data Year: 2022-2023	All Students: 2.3% EL: 0% SED: 2.6% SWD: 6.3% African American: 0% Asian: 10% Hispanic/Latinx: 0% White: 4.8% Two or More Races: 6.5% Data Year: 2023-2024	All Students: .6% EL: 0% SED: .9% SWD: 0% African American: 0% Asian: 0% Hispanic/Latinx: .6% White: 1.9% Two or More Races: 0% Data Year: 2024-2025	GPS' suspension rate will decrease annually or be below the state average for all students and all significant subgroups.	All Students: -1.5% EL: Maintained SED: -2.7% SWD: -6.8% African American: Maintained Asian: Maintained Hispanic/Latinx: -.8% White: -2.7% Two or More Races: -4.5%
2.7	Expulsion Rate Data Source: Dataquest	0% Data Year: 2022-23	0% Data Year: 2023-24	0% Data Year: 2024-25	0% or below the SCUSD average	Maintained
2.8	Facilities in "good repair" Data Source: SARC	Met Data Year: 2023-24	Met Data Year: 2024-25	Met Data Year: 2025-26	Met	Maintained

Goal Analysis for 2025-26

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall the actions designed to support achievement of the goal were implemented as planned. Successes with the action implementation process include that Growth has revamped its procedures related to attendance; this has improved parent communication and student outcomes. Our middle school enrichment program has also been very successful; we have engaged new partners who are aligned to our mission. Finally, the Safety Team has been working diligently to approve a new School Safety Plan. Some challenges with implementation this year include that due to the teacher shortage, there has been an overreliance on administrative support. Additionally, we hope to increase professional development opportunities related to SEL.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The difference in Action 3 between budget expenditures of \$73,681 and Estimated Actuals of \$85,460 was due to increased SIS and data costs.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The restorative practices program, SEL, and enrichment actions were effective as evidenced by the 0% expulsion rate and a .6% suspension rate. We are proud to have reduced our suspension rate from last year for all students and the majority of significant subgroups. The attendance monitoring and supports action was highly effective in 2024-25 as evidenced by the 26.8% chronic absenteeism rate which reflects a decrease from the baseline and an average daily attendance of 92.91%. We will continue to address chronic absenteeism with additional outreach to families about the importance of regular attendance. The school will also continue to invest in better systems for tracking attendance and providing incentives for students with regular attendance. The DEI workshops action was highly effective as evidenced by the teacher survey results regarding connection. A staff survey found that 100% of staff agree or strongly agree that they feel connected to GPS. The safety, security and facilities action was effective as evidenced by positive student and teacher perceptions of school safety and facilities inspections showing the facility in good repair.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes to the goal, metrics, desired outcomes, or actions for the coming year.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Restorative Practices: Graduated Discipline Program	<ul style="list-style-type: none"> ● Heroic: Earn a card if they get “Caught” displaying one of those values ● Newsletter: Spotlight on community commitments ● Badgework: 5 disciplines with two habits completed independently 	\$122,786	N
2.2	SEL	<ul style="list-style-type: none"> ● Compass Curriculum ● Growth Compass and Circle ● DEI ● Town Hall Meetings: Community Building 	\$46,086	N
2.3	Attendance Monitoring and Supports	<ul style="list-style-type: none"> ● Attendance Monitoring and Supports <ol style="list-style-type: none"> i. Data Tracking and Analysis ii. Teacher training on attendance system iii. Tiered Re-Engagement Steps: <ol style="list-style-type: none"> 1) Tier 1a- Universal Prevention: Automated phone call on the day that the student is absent. 2) Tier 1b- Personalized Outreach: Classroom teacher makes contact with the student’s family to discuss the absence and what support is needed. 3) Tier 2- Early Intervention: 3 absences-Teachers work with our Family and Community Engagement Manager determine what help the student’s family needs and to collaborate on strategies for re-engaging the student 4) Tier 3- Intensive Intervention: 6 absences: Teacher and administrative team schedule a home visit and/or SST meeting in which a plan of support for the student is created and monitored on an ongoing basis. 	\$87,712	N

2.4	Safety, Security, Facilities	<p>GPS will maintain a safe, secure, and clean facility to create an optimal learning environment for students.</p> <ul style="list-style-type: none"> ● Annual update of safety plan: Emergency protocols (evacuations, fire drills, lockdowns, communication plan, etc.) ● Staff training in first aid ● Daily cleaning; deep cleaning during school breaks ● Supplies to prevent the spread of COVID-19 as per public health guidelines ● Safety/Security- IT Consultant 	\$1,007,856	N
2.5	Enrichment	<ul style="list-style-type: none"> ● Explorations: Field trips that come to school ● Music ● Art ● Tech Club ● Talent Shows ● After School Program ● Field Trips 	\$83,796	Y
2.6	DEI Workshops	<ul style="list-style-type: none"> ● Staff professional development sessions throughout the school year ● Topics include: <ul style="list-style-type: none"> ○ GPS in the Context of a Racist Society ○ Roots of Systemic Racism ○ Privilege ○ White Dominant Culture ● Professional networks of support: Promise 54, Diverse Charter Schools Coalition, Black Principals Network 	\$0	N

Goal 3

Goal #	Description	Type of Goal
3	A diverse representation of GPS families are fully engaged and participate in their student(s) learning experience.	Broad

State Priorities addressed by this goal.

State Priorities met by this goal: Priority 3 Parent Engagement (parent survey/decision making).

An explanation of why the LEA has developed this goal.

In order to achieve our academic growth and achievement goals, we know that our diverse families are critical partners in the endeavor, and we must ensure all of our families, especially our families of color, are encouraged to participate in school events and provide input.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	# of parents completing parent survey Data Source: Survey	87 responses Data Year: 2023-24	87 responses Data Year: 2024-25	37 responses Data Year: 2025-25	Increase the number of responses annually until it reaches at least 140 responses	-50
3.2	Parent Survey: % of families respond positively to "I feel my child is physically safe at school" Data Source: Survey	100% Data Year: 2023-24	100% Data Year: 2024-25	97.3% Data Year: 2025-26	Increase the percentage annually until it reaches at least 90%	-2.7%
3.3	Parent Survey: % of families who respond agree or strongly agree to the following prompts: "Overall I am satisfied with GPS" and "I would recommend that other like-minded families enroll their child at GPS" Data Source: Survey	Overall satisfaction: 93% Recommend GPS: 90% Data Year: 2023-24	Overall satisfaction: 100% Recommend GPS: 98% Data Year: 2024-25	Overall satisfaction: 97.3% Recommend GPS: 94.6% Data Year: 2025-26	Overall satisfaction: Increase the percentage annually until it reaches at least 90% Recommend GPS: Increase the percentage annually until it reaches at least 90%	Overall satisfaction: +4.3% Recommend GPS: +4.6%

Goal Analysis for 2025-26

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Overall the actions designed to support achievement of the goal were implemented as planned.

Successes with the action implementation process include that Growth's principal has taken over parent communication and has developed an amazing rapport with families. In addition, our English Learner Family Group has been very successful this year.

Some challenges with implementation this year include that our parent group lacked capacity this year due to staffing shortages; we plan to revamp next year with a focus on promoting diversity. We also hope to expand our family workshops in the coming school year.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There were no material differences between budgeted expenditures and estimated actuals for this goal.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The family communication and community engagement actions were highly effective as evidenced by the 97.3% of families that feel their child is safe, the 97.3% of parents who are satisfied with the school, and the 94.6% of parents who would recommend that other families enroll their child at GPS. Additionally, 37 parents completed the parent survey.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes to the goal, metrics, desired outcomes, or actions for the coming year.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Family Communication	<p>Regular family communication on student academic and social- emotional progress</p> <ul style="list-style-type: none"> ● Parent/Teacher conferences 2x/year to discuss student progress and encourage teacher relationship-building ● Requirement that parents walk TK-K students in and out of school each day to facilitate daily teacher/parent interactions. Parents of older students are encouraged and have the option to come in for pickup and dropoff as well. ● Family newsletters are sent out weekly ● Translation services are available for parents ● Implementation of Parent Square communication platform 	\$155,619	N
3.2	Community Engagement	<ul style="list-style-type: none"> ● Parent Advisory Group - reviews LCAP and provides feedback and input on school decision-making- meets monthly and led by the principal ● EL Family Group has been introduced ● Volunteer opportunities to encourage ownership of school: fundraising events, front desk reception, classroom tasks and light building maintenance ● Monthly “Chats with GPS Leadership” for families to provide feedback or ask questions of the leadership Team ● Community Events: Summer BBQ, Orientation, Back to School night, Holiday performance, Spring Festival, Fun Run, Garden Club, Black History Month, Hispanic Heritage, Pacific Islander and Women’s History celebrations, EL Socials Night for EL families ● Family Workshops provide opportunities for families to learn how to best support their child’s academic progress and social emotional well-being. ● Recruitment activities for new families throughout the year 	\$103,978	N

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2026-27

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$643,095	\$47,690

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
18.40%	0%	\$0	18.40%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #(s)	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.2, 1.6	<p>English Learners scored 47.9 points below standard on the CAASPP ELA and 72.2 points below standard on the CAASPP Math</p> <p>Socioeconomically disadvantaged students are at the Orange level on the 2023 CA Dashboard for ELA scoring 61 points below standard and for Math scoring 81.1 points below standard</p>	<p>GPS provides Professional Development and Instructional Coaching for all of our teachers on many topics including leadership development, ELD Supports, Special Education, SEL, culturally competent teaching, technology, and pedagogy. We offer interventions for struggling students through our Response to Intervention Program, before and after school programming, and personalized learning plans for each student. These services are principally directed towards support of Socioeconomically Disadvantaged students and English learners but are provided on a schoolwide basis because all students will benefit.</p>	<p>CAASPP ELA scores for English Learners and Socioeconomically disadvantaged students</p>
2.5	<p>23.5% of EL students were chronically absent</p> <p>31.4% of Socioeconomically disadvantaged students were chronically absent</p> <p>34.8% of students with disabilities were chronically absent</p>	<p>GPS provides many enrichment opportunities for students including field trips, music, art, student clubs, talent shows, and an after school program. This service is principally directed towards support of Socioeconomically Disadvantaged students, English learners and students with disabilities, but is provided on a schoolwide basis because all students will benefit.</p>	<p>Chronic Absence Rate for English Learners, Socioeconomically disadvantaged students and students with disabilities</p>

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
1.4	<p>63.5% of EL students are showing progress on the ELPAC</p>	<p>GPS provides a structured English Immersion program for English learners to acquire English using the following supports: sheltered instruction, pre-teaching vocabulary, Academic English support, reading support groups, increasing production, small group support, and a designated ELD teacher to provide instruction at each level.</p>	<p>% of EL students showing progress on the ELPAC</p>

Insert or delete rows, as necessary.

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Not applicable

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Growth is a single school LEA with a greater than 55% unduplicated pupil population that will use the additional concentration grant add-on funding to increase the number of staff providing direct services to students through the following action(s):

Goal 1 Action 6 increases the number of classified staff providing direct service to students through Intervention efforts. Our Intervention Program provides a before and after-school program for students.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	N/A
Staff-to-student ratio of certificated staff providing direct services to students	N/A	N/A

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2026-27 Total Planned Expenditures Table

LCAP Year (Input)	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover)
2026-27	\$ 3,495,626	\$ 643,095	18.40%	0.000%	18.40%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$ 3,511,849	\$ 789,877	\$ -	\$ 143,112	\$ 4,444,838	\$ 2,925,008	\$ 1,519,830

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	1	Standards Aligned Instruction	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 1,285,975	\$ 179,313	\$ 1,423,339	\$ 31,949	\$ -	\$ 10,000	\$ 1,465,288
1	2	PD and Coaching	All	Yes	LEA-wide	All	All Schools	Ongoing	\$ 261,361	\$ 55,000	\$ 296,361	\$ 11,666	\$ -	\$ 8,334	\$ 316,361
1	3	Data Driven Instruction	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 93,150	\$ 5,000	\$ 98,150	\$ -	\$ -	\$ -	\$ 98,150
1	4	English Language Development	English Learners	Yes	LEA-wide	English	All Schools	Ongoing	\$ 178,183	\$ -	\$ 139,646	\$ -	\$ -	\$ 38,537	\$ 178,183
1	5	Special Education	Special Education	No	LEA-wide	N/A	All Schools	Ongoing	\$ 200,173	\$ 274,021	\$ 117,824	\$ 308,665	\$ -	\$ 47,705	\$ 474,194
1	6	Interventions for Struggling Students	All	Yes	LEA-wide	All	All Schools	Ongoing	\$ 304,829	\$ -	\$ 304,829	\$ -	\$ -	\$ -	\$ 304,829
2	1	Restorative Practices	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 122,786	\$ -	\$ 122,786	\$ -	\$ -	\$ -	\$ 122,786
2	2	Social Emotional Learning	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 41,086	\$ 5,000	\$ 7,550	\$ -	\$ -	\$ 38,536	\$ 46,086
2	3	Attendance Monitoring and Supports	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 47,422	\$ 40,290	\$ 87,712	\$ -	\$ -	\$ -	\$ 87,712
2	4	Safety, Security and Facilities	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 62,891	\$ 944,965	\$ 628,637	\$ 379,219	\$ -	\$ -	\$ 1,007,856
2	5	Enrichment	All	Yes	LEA-wide	All	All Schools	Ongoing	\$ 82,602	\$ 1,194	\$ 25,418	\$ 58,378	\$ -	\$ -	\$ 83,796
2	6	DEI Workshops	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3	1	Family Communication	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 140,572	\$ 15,047	\$ 155,619	\$ -	\$ -	\$ -	\$ 155,619
3	2	Community Engagement	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 103,978	\$ -	\$ 103,978	\$ -	\$ -	\$ -	\$ 103,978

2026-27 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$ 3,495,626	\$ 643,095	18.40%	0.000%	18.40%	\$ 766,254	0.000%	21.92%	Total:	\$ 766,254
								LEA-wide Total:	\$ 766,254
								Limited Total:	\$ -
								Schoolwide Total:	\$ -

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	2	PD and Coaching	Yes	LEA-wide	All	All Schools	\$ 296,361	0.000%
1	4	English Language Development	Yes	LEA-wide	English Learners	All Schools	\$ 139,646	0.000%
1	6	Interventions for Struggling Students	Yes	LEA-wide	All	All Schools	\$ 304,829	0.000%
2	5	Enrichment	Yes	LEA-wide	All	All Schools	\$ 25,418	0.000%

2025-26 Annual Update Table

Totals:	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$ 4,401,318	\$ 4,355,757

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1	Standards Aligned Instruction	No	\$ 1,423,331	\$ 1,444,892
1	2	PD and Coaching	Yes	\$ 272,517	\$ 287,517
1	3	Data Driven Instruction	No	\$ 100,555	\$ 95,555
1	4	English Language Development	Yes	\$ 250,440	\$ 225,000
1	5	Special Education	No	\$ 563,213	\$ 528,990
1	6	Interventions for Struggling Students	Yes	\$ 279,606	\$ 272,198
2	1	Restorative Practices	No	\$ 105,641	\$ 105,641
2	2	Social Emotional Learning	No	\$ 42,663	\$ 41,663
2	3	Attendance Monitoring and Supports	No	\$ 73,681	\$ 85,460
2	4	Safety, Security and Facilities	No	\$ 962,464	\$ 938,795
2	5	Enrichment	Yes	\$ 81,592	\$ 80,433
2	6	DEI Workshops	No	\$ -	\$ -
3	1	Family Communication	No	\$ 147,323	\$ 151,323
3	2	Community Engagement	No	\$ 98,292	\$ 98,290

2025-26 Contributing Actions Annual Update Table

6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Actual Percentage of Improved Services (%)	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
\$ 636,545	\$ 797,855	\$ 787,257	\$ 10,598	0.000%	0.000%	0.000% - No Difference

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	2	PD and Coaching	Yes	\$ 264,183	\$ 256,517.00	0.000%	0.000%
1	4	English Language Development	Yes	\$ 220,524	\$ 225,000.00	0.000%	0.000%
1	6	Interventions for Struggling Students	Yes	\$ 279,606	\$ 272,198.00	0.000%	0.000%
2	5	Enrichment	Yes	\$ 33,542	\$ 33,542.00	0.000%	0.000%

2025-26 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$3,430,240	\$ 636,545	0.00%	18.56%	\$ 787,257	0.000%	22.95%	\$0.00 - No Carryover	0.00% - No Carryover

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

- o Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
 - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC* Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.
- o Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- o Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statutes of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;

- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
 - If the LEA has unexpended LREBG funds the LEA must provide the following:
 - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
 - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
 - An explanation of how the action is aligned with the allowable uses of funds identified in [EC Section 32526\(c\)\(2\)](#); and
 - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by [EC Section 32526\(d\)](#).
 - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the [LREBG Program Information](#) web page.
 - Actions may be grouped together for purposes of these explanations.
 - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
 - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32526(d), to provide the information identified above or to include actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA

engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: [EC Section 52060\(g\)](#) and [EC Section 52066\(g\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: [EC Section 47606.5\(d\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

Local Control and Accountability Plan Instructions

- For school districts, see [Education Code Section 52062](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068](#); and
- For charter schools, see [Education Code Section 47606.5](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.

- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.

- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,

- o The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - o The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: [EC Section 42238.024\(b\)\(1\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.
- **Required metrics for actions supported by LREBG funds:** To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.
 - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
 - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.

- o Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - o Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - o Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - o Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
 - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
 - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.

- o These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
 - o Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to [EC Section 32526\(d\)](#). For information related to the required needs assessment please see the Program Information tab on the [LREBG Program Information](#) web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the [California Statewide System of Support LREBG Resources](#) web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32526(d).
 - o School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
 - o As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in [EC Section 32526\(c\)\(2\)](#).
 - o LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
 - Identify the action as an LREBG action;
 - Include an explanation of how research supports the selected action;
 - Identify the metric(s) being used to monitor the impact of the action; and
 - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader

understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 *CCR* Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.

- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action is included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.

- **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

- As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).

- o Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - o This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - o This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**

- o This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- o This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**

- o This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).

- **7. Total Estimated Actual Expenditures for Contributing Actions**

- o This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).

- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- o This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**

- o This amount is the total of the Planned Percentage of Improved Services column.

- **8. Total Estimated Actual Percentage of Improved Services (%)**

- o This amount is the total of the Estimated Actual Percentage of Improved Services column.

- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**

- o This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

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- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
 - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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